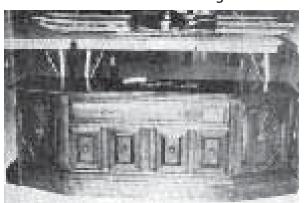
1956: I am born. I do not want to start here, But I'm getting pretty close.



You are

I inscribed my name on the tool box the first day I got it. I was always big on branding. The tools were weak but the box was pretty good. The picture on the front could have easily been me at this age. The tools were pretty weak and I quickly realized I preferred my Pop's to mine. The stuff worked alright, unlike children's tools today, but they didn't hold up well. Much to Pop's displeasure. But I learned that we put tools away, in their places. It was easier to find them next

time. Poor metal quality imported from Japan, when they were going through their learning curve. Oh yeah, when I look at that box, I remember sawing on Pop's cedar tree, at least until the saw went dull. He wasn't too fond of that. He had to finish cutting it down because 1972: I discovered Woodworking Classes: The only classes I ever made A's in.







Above photos from Irving Daily News, May 14, 1972

I designed and built the low boy shown in the upper left. It won first prize in the Industrial Arts competition. This is when I knew, a time was coming and I was no longer the dummy in the class. The top was built but not finished, so I called it a low boy. With the top, it is a gun cabinet.

At lower left is the finished gun cabinet. I sold it to my uncle for \$300 (my first commission) and it is still in the family. I hope to inherit it some day. Note the Blue Ribbon.

You are

1975: I pitched and won my first real estate project.

I prepared and presented a proposal for financing, building and then reselling a project. I presented it to a bank. They invited me to a board meeting. While I was hanging the drawings on the glass, much to my surprise, they accepted my proposal. This first project was at



Here are some photos of the house under construction, outside

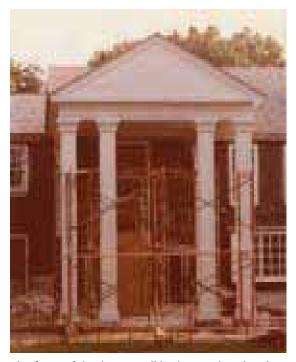


I always was handy with a broom. Here I am cleaning up the Paulus work site.



You are

1976: I start in the remodelling business...at the top.



The front of this house still looks good to this day. It is currently on the market for \$2.9 million. I still remember making those clear heart 2" thick redwood columns for that front porch and the living room inside just beyond the door.



Before: At Left. After: Below



This home was for the Chief Financial Advisor for Ross Perot Sr. The remodelling was extensive. And, looking back, I don't think I would entrust a job like this to a 20-year old like me. This was a real turning point for my self-confidence. This is still a fantastic estate today,







Everything we did was built on the job site. From the exterior columns to the trusses and structural items, to the cabinets, bookshelves and everything else. To this day, it is still be best framing job I ever did. Here are some photos of my handy work back then.

RICHARD L. CAREY CONSTRUCTION COMPANY, INC.



Consultant

P.O. Box 7522 • Dallas, Texas 75209 • (214) 358-1990

1980: Moving Up...literally. Out of construction and into Ultra-Light Airplanes

I was attracted by the fun and daring of building, flying and owning Ultra-Light Aircraft. My involvement went all the way to manu-

You are



I'm the guy in the









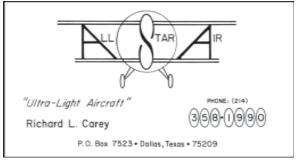
At left is my daughter. When she was four, I took her on a cross country trip. She is sitting in one of the airplanes I built.





By this time, I had made up my mind I was going into a manufacturing business. Through reading some magazine articles, I had met a fellow out of Tennessee, a furniture manufacturer from the Chicago area who had gotten into making wooden airplanes. Right up my alley. I forged a relationship with him. These pictures were taken several months before he died. Which pretty much ended my window of opportunity to get into the manufacturing of these Ultra-Light Airplanes. As it turned out, it would have been a good decision. Because the industry grew very quickly and became a several million dollar a year industry. Not to mention one of the things I love to this day. See Jerry above with my daughter. We became fast friends and I still think fondly of him.

An interesting sidelight, my friend Jerry invented a model airplane propeller-making machine that allowed children to buy manufactured propellers for 10 cents. In those days

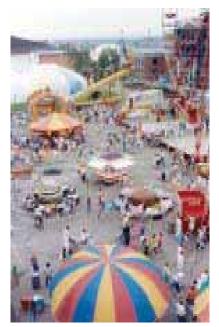


How do you like my All Star Air Design. Once again, I was working on brand awareness.

You are

1990: I joined the Circus! This was a great adventure.

About the time I started the stone business, I had an opportunity to join a circus for a couple of weeks. I have a sense of adventure and have always believed that a sense of humor is a necessity. So I took the plunge. This was one of the last vacations I have taken for the past 10



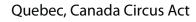




Clowning around.



A real crowd pleaser.



Its a long way up...I mean down.





The fire dive from the tower. That is the shadow of my hand. My Pop was a fireman. He did not like me doing the fire dive.





After the fire dive.

You are

1984: Back into construction, but from a different angle.

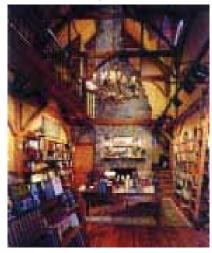
With the dream of manufacturing airplanes gone with Jerry's death, I had to go back to working with my hands. But I knew that I was not going back to the job site mentality, because I had already determined to get into manufacturing. So I acquired a modest piece of property in a fairly rundown neighborhood and built the barn out of scrap materials. The



Building the mill, above. The finished mill, with door bell, below.



There was one project particularly outstanding that showed up in Texas Highways Magazines. Above left shows us cutting the timber



Over the next few years, that tiny little mill, crude as it was, produced quite a few projects in the neighborhood and developed into quite a little business. I operated there by myself or at the most with one hand. And we produced many different types of projects.







Above is a wood table carved to look like it has a cloth on it.







People brought me all kinds of unusual things, from heirloom beds to doors to benches. And some of my more fun projects were the carving projects. I had a really good time





I found myself doing a lot of unusual projects. There was almost nothing that I would say no to. This mask was done for the fund-raising for the African-American Museum of Life and Culture. I carved it out of foam.



You are

1989: The potential of Cast Stone attracts and holds my attention to this day. The property itself was a rare find and a good story that I will tell you some time. In 1989 I started with the unrenovated 1948 former manufacturing building and set out to build my dream of the stone business. I knew quickly that it was going to take all of my skills from brand awareness to marketing to organization. At the time, the stone business was completely fragmented. There was no standardized language like in carpentry. I had finally found my dream. I quickly in those days formulated the beginnings of a catalog. It took 5 or 6 years until everything was stable enough to work on my dream. Just as well, computers were slow and not able to do what I needed to do. So I built a paper computer. Not easy.



Above is an aerial shot showing the factory in about 1994. I had made some changes and additions to the original 1948 plant, but not many.



Above is an aerial photo from a different perspective taken in late 1996. Already several new buildings have been added. As money was available. We added to the factory and paid cash as we went and did as much of the

Below is a current aerial photo from almost the same perspective as the first, taken in late 1999. It hardly looks like the same site as the first picture above.

While my brother worked to increase our production capacity, I worked steadily to increase our capacity to produce. We went from the photo above with only about 10 employees total, regardless of the size of the facility, to today with more than 150 employees.



You know what they say: No pictures? No witnesses? It never happened. Well I have the pictures to prove it. Here is my brother and I putting in utilities one Labor Day weekend. So that we would not have to shut down the factory to do it. By the way, we opened on time. I have never seen a man work as hard as my brother. I like to never forgave him for nearly killing me that weekend. That was four days of work. And







You are

2000: We make stone of the highest quality and greatest complexity. It seems the more you do, the more people demand. We did the most intricate details and

took on the most challenging projects. Not only did those projects make somebody happy with the results, but they also challenged our craftsmen to improve and expand their skills.

The end result is a well-trained staff that is capable of producing nearly anything.





Artists became a part of the manufacturing process with an uncanny effect. Each of the photos shown on this page incorporated that artist to accomplish the architectural appeal of the



Below are a sampling of the cards we have used over the past 10 years in the stone



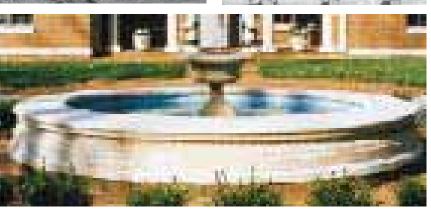


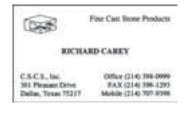


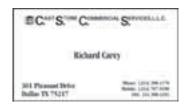












You are

2000: A look back.

In 1990, I outlined a book on a catalog of what it would take to sell stone, because the variables were so many. I quickly realized that it would take a Supercomputer (at the time) to run the numbers. And when I checked into the price of computers, a half million dollar computer was not strong enough to manage the data I wanted to track. So I began to create a "paper computer." We later wrote the final code based on my original designs.

It took almost five years for computers to come down in price and increase performance enough to make them viable in the stone industry. At this time, I think it is impossible to manage a stone business on any scale larger than "Mom and Pop" without the aid of computers. There is too much information to be handled.

Through the course of developing my mock catalog. I was able to determine a number of similarities, although the variables were many. In 1990, I coined the "Language of Stone."



At left is one of our very first master catalogs, assembled in Berow are a number of early Stone Legends catalogs and a post card from Cast Stone Commercial Services, our brand aimed

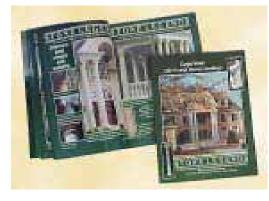


In the early days, because of size and lack of personnel, I was left to carve my own fireplaces. Here is the Bordeaux fireplace in its earliest conception. The guy in the





Above are most of our Stone Magic catalogs from the first very small booklet in two colors in 1995 through a 48-page catalog in





Our most recent Stone Legends and Stone Magic catalogs are a far cry from the first ones shown at left. We are currently in the process of working on a new Stone Legends catalog that will depend heavily on the

A STONE LEGEND

EMPOWERING PEOPLE TO BE ALL THEY CAN BE

Mry Texas post is: Founder and President of Stone Legends, architectural cast stone elements, and Stone Magic, cast stone fireplace mantels, in Dallas, TX.

I was born & raised in: Born in Dallas and raised in Irving, home of the Dallas Cowboys.

I hang my hat in: 8ig "D" Home.

I came into this world: To honor my mother and father.

I'm a real cowboy because: I'll always answer your questions with a story.

about the time I: Joined the circus for a week. We performed high-dives, entertained as clowns and for our final performance—we were lit on fire!

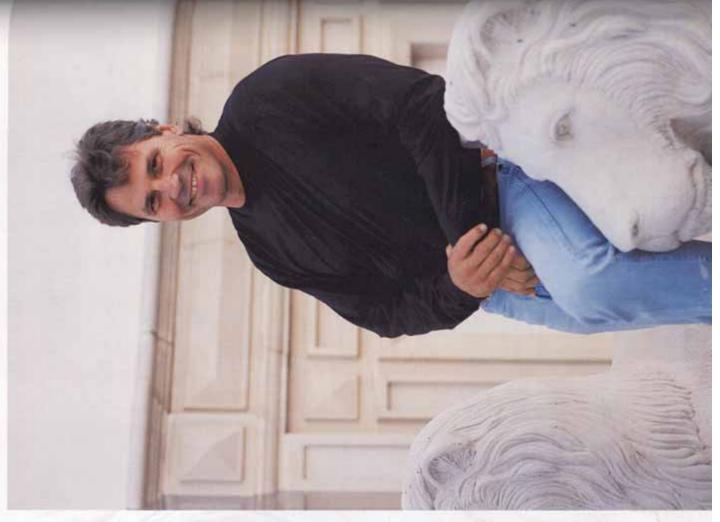
If you walked a mile in my boots: The people you met along the way would keep you looking forward to the next mile. Pop always said, "If you want to do it right, be ready to go the extra mile," And it seems always to be the long way around.

IMy ultimate Texas date would be: Just like the state—it would go on seemingly endlessly and have a wide range of topography.

I love Toxas because: Texas is a great place to have a vision. And because of the people here, there are a lot of folks willing to share the vision with you. Texas natives always admire a hard worker. And from what I've seen, even the transplants soon do.

") feach a man to fish and romeday," maybe you will get invited to dinner."

CAREY





44 Tunkhannock Avenue • Exeter, Pennsylvania 18643 www.amatoracing.com

Philodophiana and a page and a pa

December 19, 1999

Dear Martana:

Ask anyone, Texans are different. They are brash, optimistic, pushy, outgoing and usually set on achieving their goals to the exclusion of all eise. That would describe Richard Carey perfectly. He is a real people person, especially nice to children and just a crazy fun guy.

During the workday, his most common saying is: "If it's not about STONE, I don't want to hear it!" He eats, breathes and sleeps stone. And with this focused drive, he has taken a small, old-fashioned cast stone manufacturer and made it into the leading producer in the country, overcoming huge obstacles both inside and outside the company. He brings this same focus to everything he does from flying to golf to spring board diving. Aside for his drive for success in business, he has managed to raise four great children as a single parent (and still looking for a good woman!!) which is not an easy task, even for a Texan.

I live life in the fast lane racing at 325 mph in less than 4.5 seconds in the quarter mile always pushing the envelope to the edge without fear. When I first met Richard and decided to have him do all my trick stone for my new house, I invited him to the races. I realized then that he was a special person - aside from being a Texan. We have enjoyed many moments of fun, craziness and good friendship.

And now, Richard is trying to share what he has learned and overcome with others. He has spoken at a number of schools for children who have special needs. His message is: "If I can make it, so can you." He is a role model - showing what can be done with a good plan and plenty of hard work. He's a Texan that all children can admire.

Rising star? Big gun? Cowboy? Richard Carey is all of that and more.

incerely,

loe Amato









"He eats.

breathes and

Tale" because: As a five-time national champion in NHRA Top Fuel, 6000 horsepower puts him at 327 mph in less than 5 seconds, a life or death situation. But Joe slows down to make everyday people like me feel so special.

Building a successful business was easy compared to overcoming dyslexia.

Ref. Writer of The Dallas Morning News By Ellen Sweets

ight years ago, when Richard

Carey launched his cast-stone

business, he had neither a

business degree nor a

| background in structural

engineering.

In fact, he had never even read a book all the way through.

officer of Stone Legends, a 9-acre Today, he is chief executive

facility in South Dallas with 115

employees.

"If you ask me how I did it, all I can tell you is I don't know," he says.

describing a difficulty in learning to dealing with dyslexia, a broad term Mr. Carey belongs to a group of Americans, numbering into the hundreds of thousands, who are

condition, dyslexia affects up to An often misunderstood

"To this day," says Richard Carey, "I won't let anybody put down people who work with their hands. It saved my life."

physics to fine arts. one-fifth of the population, according to some researchers. The reading

difficulties do not affect other types dyslexics have shown an ability to of learning, and in many cases, master complex subjects, from

early on in the area of craftsmanship. detailed walnut gun cabinet he made For Mr. Carey, his talent emerged He still has photographs of a finely

Please see HE on Page 4C.

and support Diagnosis Dyslexia:

Dyslexia is a type of learning intelligence and appropriate disability characterized by learning to read, despite persistent difficulties in normal vision, adequate instruction.

Southwestern Medical Center at programs in the area, including neurology and pediatrics at the an "excellent" one at Texas diagnostic and evaluation Children, says Dr. Warren There are a number of Scottish Rite Hospital for Weinberg, professor of University of Texas

"And for parents of children in public schools, there is also a 1989 law mandating that public dyslexic child by first grade," schools must identify the Dr. Weinberg says.

Please see SUPPORT on Page 4C. Association (formerly known as Photography by Allison V. Smith The Dallas chapter of the International Dyslexia The Dallas Moming News

He bluffed his way through school with the help of family, friends

bluffed my way through high school," he says. "[But] the one thing I did learn was that I was won't let anybody put down peo-ge who work with their hands. It good with my hands. To this day I

R was only a few years ago that
Mr. Carey realized why he had
Urolbie learning to read. He had

Mar talking a while, she beeffether reading gave him head-sches, if certain words looked backward, if he had been disrup-tive in class. She told him he was

pid," he says. "I certainly didn't know what [dyslexic] meant. Back then, I don't think hardly All I knew was that I wasn't stuproblem, but I didn't know why

To compensate, he worked and. He still does.

enzebos take shape.

of the country - with all kinds of

ers doing blueprints really imte does everything right, he pressed me. It's pretty complex when you start building a house. You have to get everything right hey had people sitting at computhe first time. And the fact that

fren after a divorce. He, als singular and four sons settled in-6 North Dallad.

pretty much cheated and thur High School. sayed my life."

gone to give a home-remodeling SMI to a retired schoolteacher.

robably dyslexic.

"Up to then, I knew I had a inybody knew much about it."

still at work until 7 p.m. Stone Degends is spread out over several buildings where the various dor-Mr. Carey's workday begins iround 8:30 a.m., and he is often mers, lintels, columns, finials, ballistrades, staircases, window castugs, fireplaces, fountains and

Customers come from all parts

Joe Amato, a world-champion deng racer, is building a home with an eight-car garage on a golf

course in northern Pennsylvania Their attention to detail im-

ould come out and play golf when the house is finished."

Mr. Carey has a full-time job at home, too: Four years ago he plined custody of his five chil-

Nicola, the Prescold death-

Kinh Nguyen (left) and Felipe Diaz work at Stone Legends, Mr. Carcy's cast-stone manufacturing company.

for a military family in Alaska, while Blaine, 21, is learning the family business from the ground ter, has since headed off to work up. Richard Jr., 15; Matthew, 12, and Nathan, 10, are still in school. Matthew is also dyslexic but receiving help for it at school.

"I didn't ever want Matt to go through what I went through," Mr. Carey says. "And so far he's doing

Well, maybe a little better than OK. Initially sheepish about discuss ing his dyslexia, Matt warms to talking about his accomplishments. He claims physical education as his favorite subject, but it's clear he's also interested in art. one of the highest bids at a school auction," he says, after come prod-ding from his beothers, "I was prescouldn't wait to start school. His As a young boy, Richard Carey ty prond of that."

got to the teacher's desk, he slammed it on her desk and said

our turn to talk to the teacher.

"Well, I did do a painting that got

"Richard always had a mind of his own," Mrs. Carey says. "When he got this 4der in his head that he mother, LaBarbara Carey, recalls his enthusiasm even on his first day of school.

"His first-grade teacher was wonserful. And he really liked her. But she retired the next year." to," Mrs. Carey says.

And things turned sour.

We knew he was having trouble

teacher who was real young. She singled him out and ridiculed him. She made him feel inferior and inwhy," Mrs. Carey says. "His dad was Then, in second grade, he had a trying to work with him at home, but it made him very nervous.

second-grade teacher. If

I can bring other kids along, well, that's the

best way to prove

- Richard Carey her wrong.

still making up for that "In a way, I guess I'm

had to have certain crayons

"Until seventh grade I did all of his homework with him. I didn't pencils and stuff, I took him to get the things he thought he needed. Then we had to stand in line to wait "He stood there and fidgeted, twisting this little sack. When we

But memorizing was easy

it," she says. Here's my junk! He was ready to

with reading, but we didn't know

"He was 7, and I was 26. I wasn't rery old, and I didn't know that much about school. When I was growing up, the teacher was always Parents and friends helped him

know what the problem was. I just knew reading was so hard for him,"

"If he heard something, he knew

pal's office for disciplinary problems. His most notable achievements were in wrestling, through MacArthur High School de-spite frequent trips to the princi-Mr. Carey managed to get

diving and vocational education.
"What I do know is I will never I'd cut up and get in trouble just to get out of class. Teachers started in on me in second grade, and the forgive the teachers who kept pass ing me and passing me, knowing I couldn't read. They used to put me up in front of the class and try to psychological damage lasts to this make me read stuff. It was terrible

Mr. Carey knocked around for years, putting his carpentry skills to work and working for private contractors

one guy screwed me out of some money, and I decided on the spot that I would never let that happen "I worked for people until this to me again," he says. "He paid me, had a lawyer friend take care of it then stopped payment on the check for me, but it was the last time worked for anyone else."

He went into the remodeling business for himself.

"I lost money, made money and broke even by the fourth year," he says. "I started looking around for something else to do."

prospective partner was killed in plane crash, and Mr. Carey's manlight airplanes and traveled the country flying. He planned to make parts for the planes. Unfortunately, He got interested in flying ultra ufacturing plans died with him

Mr. Carey was consulting for decided to start his cast stone bustmanufacturing companies when he

"I used every penny I carned on little more, and a little more. There small jobs to expand and take on a were times when I didn't know how would make my payroll, and I only had to pay six people."

of his sons will follow in their father's footsteps. But Mr. Carey's It's too soon to tell whether any brother is already on board as president of Stone Legends' sister compa ny, Stone Magic, which makes and markets fireplaces.

hood friend and paralegal who is training to become Stone Magic's Fred Carey, 39, is among the group of schoolmates who helped Richard Carey get through school. They include Seven New, a child-

were about 10, and I used to do his homework. It was just something I "We've been friends since we Sales manager.



THEY OVERCAME

Dyslexia is not a question of intelligence or creenfully. Over the years, many famously successful people have been identified as being dyslexic, from scientists to heads of

Goldberg, Cher, Huny Bolatonto, Alexander Grahem Winston Churchil, George Bush, George Patton, Jackie Stewart, Tom Cruise, Whoop Bell, Stighten J. Cannell, Henry Ford, Jay Leno, Greg Lougante, Agatha Christin, Charles Schwab, Quentin Among them are Thomas Edison, Albert Einstein. Disney, Auguste Rodin,

you're that age you give much thought to anything one way or mbother. We all knew Richard was smart. He was just, well, shall we say, different. Most of all, though, Mr. New says. "I don't think when feit I needed to do to help him out, he was my friend."

factory for kids where they can learn to make cast stone and get ed in launching a community pro ect with nearby Lincoln High School: He wants to build an off-site exposed to the world of skilled Right now, Mr. Carey is interest

"You want to talk about giving back to the community?" he asks "What better way is there than teaching kids how to earn a living making something lasting with their hands? rhetorically.

ing up for that second-grade teach-er. If I can bring other kids along, well, that's the best way to prove "In a way, I guess I'm still mak her wrong."